



NORTH DAKOTA STATE PENITENTIARY

*A Division of the
N.D. Department of Corrections and Rehabilitation*

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April 3, 1998

To Whom It May Concern:

Please accept this Letter of Recommendation for Roer's Construction, 4445 2nd Avenue SW, Fargo, ND. My association with the firm began last fall when they were the successful bidder on a major remodel project at the State Hospital in Jamestown, ND. I found them to be most efficient in all areas of the construction cycle. I was especially pleased with the manor in which they coordinated the project and their commitment to working together as a team to resolve the issues that continually pop up in any remodel job. They have remained focused on our time table and continue to keep me informed of potential road blocks so action is taken before costly time is lost.

I do not hesitate to recommend Roer's Construction and remain available if you wish to discuss in more detail.

Sincerely,

A handwritten signature in black ink, appearing to read "Richard Frohlich".

Richard Frohlich
Director Plant Services
(701) 328-6133

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